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President's report

Proposed loan and grant to the Republic of the Union of Myanmar for the Fostering Agricultural Revitalization in Myanmar Project

Note to Executive Board representatives

Focal points:

Technical questions:

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Executive Board — 111^{th} Session Rome, 8-9 April 2014

For: Approval

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Logical framework

Abbreviations and acronyms

FARM	Fostering Agricultural Revitalization in Myanmar Project
LIFT	Livelihoods and Food Security Trust Fund
MOAI	Ministry of Agriculture and Irrigation
MONPED	Ministry of National Planning and Economic Development
PCU	project coordination unit

Map of the project area

Republic of the Union of Myanmar

Fostering Agricultural Revitalization in Myanmar (FARM)



The designations employed and the presentation of the material in this map do not imply the expression of any opinion whatsoever on the part of IFAD concerning the delimitation of the frontiers or boundaries, or the authorities thereof. Map compiled by IFAD 29/01/2014 IFAD

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Republic of the Union of Myanmar

Fostering Agricultural Revitalization in Myanmar Project Financing summary

Initiating institution:	IFAD
Borrower/Recipient:	Republic of the Union of Myanmar
Executing agency:	Ministry of Agriculture and Irrigation
Total project cost:	US\$27.8 million
Amount of IFAD loan:	SDR million (equivalent to approximately US\$18.7 million)
Amount of IFAD grant:	SDR million (equivalent to approximately US\$0.8 million)
Terms of IFAD loan:	40 years, including a grace period of 10 years, with a service charge of three fourths of one per cent (0.75 per cent) per annum
Cofinancier(s):	Private sector
Amount of cofinancing:	US\$2.4 million
Terms of cofinancing:	Equity contribution
Contribution of borrower:	US\$5.3 million
Contribution of beneficiaries:	US\$0.6 million
Appraising institution:	IFAD
Cooperating institution:	Directly supervised by IFAD

Recommendation for approval

The Executive Board is invited to approve the recommendation for the proposed financing to the Republic of the Union of Myanmar for the Fostering Agricultural Revitalization in Myanmar Project, as contained in paragraph 50.

Proposed loan and grant to the Republic of the Union of Myanmar for the Fostering Agricultural Revitalization in Myanmar Project

I. Strategic context and rationale

A. Country and rural development and poverty context

- 1. Emerging from 50 years of isolation, Myanmar has embarked on a comprehensive path of political and economic reforms that aim to introduce elements of popular representation into the political sphere, foster economic growth and inclusive social development, improve the business environment, attract foreign investment and reduce poverty.
- Myanmar's population in 2011 was estimated at 60.6 million, with an annual growth rate of 1.3 per cent. Myanmar is a least developed country and one of the poorest nations in Asia; the United Nations Development Programme (UNDP) 2013 Human Development Report ranks Myanmar 149th among 186 nations rated, with a Human Development Index (HDI) of 0.498.
- 3. Myanmar is the largest country in South-East Asia, with rich endowments of land and water, and favourable climates for agriculture. The agriculture sector constitutes the backbone of the economy, and two thirds of the population live in rural areas. Paradoxically, for such a resource-rich country, there is a strong association between agriculture and poverty, and a stark rural-urban divide, with significantly higher levels of poverty in rural areas compared with urban areas and among smallholders, the landless and ethnic groups. While in aggregate terms the country produces a surplus of food, many rural areas suffer from chronic and acute food insecurity. These disparities exist among and within states, within village tracts and within villages, where household food insecurity and poverty are closely linked.
- 4. Rural poverty in Myanmar is largely a function of lack of resource endowments. Although there is no official poverty line, poverty and social deprivation are known to be widespread. In 2005, an estimated one third of the population lived below the poverty line, falling to one fourth by 2010. The rural poor typically consist of the landless and those with access to small and marginal landholdings. The rural poor lack adequate and nutritious food, and essential non-food items. Many of the poorest live in the central dry zone or in hill tracts populated by ethnic groups. These areas are remote, have limited arable land and have been affected by conflict.

B. Rationale and alignment with government priorities and RB-COSOP

5. The Government has requested IFAD to finance agricultural operations in Myanmar. As the first project to be financed by IFAD in the country, the Fostering Agricultural Revitalization in Myanmar Project (FARM) focuses on creating a sustainable and scalable agricultural development model for the central dry zone. It will be implemented in selected townships of Nay Pyi Taw Union Territory, for subsequent scaling up across the zone as appropriate. At the community level, the project combines the smallholder irrigated land development model initiative of the Ministry of Agriculture and Irrigation (MOAI) with livelihood support for rainfed farmers and landless households. It introduces several innovations within the context of Myanmar: a participatory approach to land development; provision of a range of services and knowledge resources for smallholders and the landless; and support to build institutional, technical and operational capacity at the community, township and state levels.

- 6. The project is consistent with the country strategic opportunities programme (COSOP) for Myanmar 2014-2018, the goal of which is to contribute to reducing rural poverty, specifically of smallholders, the landless, ethnic groups and other marginalized groups. The COSOP defines three strategic objectives for IFAD's engagement: (i) to empower rural women and men to access agricultural resources, technologies, services and markets; (ii) to create business and employment opportunities for rural women and men; and (iii) to promote the social and economic empowerment of marginalized groups, particularly ethnic groups. The project directly addresses the first two strategic objectives.
- 7. The project has been requested by Government. It emerges from the Government's policy agenda and strategic priorities for economic and social development and agricultural modernization. It is consistent with the National Comprehensive Development Plan, the Framework for Economic and Social Reforms, and the Poverty Alleviation and Rural Development Action Plan. The project represents an investment in in two priorities of the National Medium-Term Priority Framework 2011-2014, namely to increase agricultural production to ensure food security, and to improve rural livelihoods by supporting communities to harness their physical, natural and human capital.

II. Project description

A. Project area and target group

- 8. In line with the Government's request, the project area consists of: (i) the command areas of six irrigation schemes (Paunglaung, Chaungmange and Madan in Tekhina district; and Yezin, Ngalit and Sinthay in Ottra district) in Nay Pyi Taw Union Territory amounting to 87,183 acres within the area of five townships (Lewe, Ottrathiri, Pyinmana, Tatkon and Zeyathiri); and (ii) an additional 25,000 acres of rainfed lowlands and uplands located around these townships. The project therefore covers an aggregate area of 112,183 acres (45,400 hectares) which constitutes 45 per cent of the cultivated land in the five townships.
- 9. The target group consists of poor rural women and men in the project area. Specifically, it covers: (i) women and men farmers in the command areas of six targeted irrigation schemes; (ii) women and men farmers with landholdings only in rainfed areas; and (iii) poor landless women and men who are interested in investing in rural micro-businesses. Women-headed and ethnic groups' households will be given priority in planning and implementation. The project adopts an inclusive targeting approach encompassing geographical targeting, self-targeting, direct targeting, and social and gender inclusion. It is expected to directly benefit 37,600 households, or a total of 183,400 people.

B. Project development objective

10. The project will introduce regional and global best practices to develop a sustainable and scalable model for smallholder agriculture and rural development across Myanmar's central dry zone. It will support land consolidation and development, productive infrastructure, agricultural and business services, flow of knowledge and capacity-building to promote an inclusive development model in this zone.

11. The project's goal is to improve the economic status of poor rural women and men in the project area. Its objective is to increase the incomes of smallholder and landless households.

C. Components/outcomes

- 12. The project has two components.
- 13. **Component 1: Agricultural infrastructure (approximately US\$13.2 million, 47 per cent of total project cost).** The project will contribute to the ongoing expansion of irrigated areas under the command of MOAI primary and secondary canals, with complementary investments in land development identified through a participatory process. The objectives are to: (i) improve equity of irrigation water distribution; (ii) create opportunities for crop diversification; and (iii) improve access to machinery and transport. Areas for which land user rights have been approved and land titles issued or are in the process of being issued will be eligible for land development. Farmers' empowerment will be fostered, particularly in relation to the operation and maintenance of irrigation schemes.
- Component 2: Agricultural and business services (approximately US\$11.7 million, 42 per cent of total project cost). This component consists of two subcomponents: (i) investing in knowledge; and (ii) financing growth.
- 15. Subcomponent 2.1: Investing in knowledge. The project will promote a conducive environment for rural households to access services and technologies that enable them to improve their productive and economic activities. It will support: (i) the creation of a pluralistic participatory extension platform in support of smallholder households; and (ii) provision of services to landless entrepreneurs to start and/or develop rural micro-businesses. The expected outcomes are enhanced skills and increased incomes of farming and landless households.
- 16. Subcomponent 2.2: Financing growth. The project will foster enabling conditions for the growth of sustainable rural micro-businesses and small and medium-sized enterprises (SMEs). Two competitive grant funds will be established, the first in support of rural businesses operated by landless households, and the second in support of value chain integrators (to be transformed into a public-private producer partnership model when farmers' organizations are developed). The access of smallholders and the landless to financial services will be improved by attracting microfinance institutions to the area, by promoting contract farming and by fostering financial intermediaries such as savings and credit groups.
- 17. The remainder of project costs (approximately US\$3.0 million, or 11 per cent of total project cost) is allocated to project management and coordination, described below.

III. Project implementation

A. Approach

- 18. Myanmar has little experience in managing and implementing externally financed investments in the agriculture sector. Borrowing from experiences in similar contexts, the approach adopted for the project consists of gradual capacity development of MOAI alongside progressive assumption of responsibility by MOAI for implementation in a sequenced manner, and establishment of an autonomous project coordination unit (PCU). Special attention will be given to participatory monitoring and the establishment of a mutual accountability framework to govern the commitments and accountabilities of the main partners.
- 19. Project activities will be implemented through partnerships and contracts with relevant line agencies, NGOs, service providers and the private sector. Partners and service providers will be appointed on performance-based contracts, with performance assessed by the PCU and beneficiary representatives.

B. Organizational framework

- 20. The project's governance framework will consist of: (i) a national steering committee to provide policy and strategic guidance; (ii) a working committee at MOAI level to provide oversight for project coordination; (iii) township coordination committees to manage activities at township level; and (iv) village tract facilitation and monitoring groups to ensure that effective approaches to participation, poverty targeting and gender mainstreaming are applied.
- 21. The PCU will be responsible and accountable for the coordination of the project and achievement of its results. It will be an autonomous entity reporting to the national steering committee and will be located in Nay Pyi Taw Union Territory. It will be structured around project components and investments, and it will have a certain level of financial autonomy. The unit will be managed by the project director (senior officer seconded from MOAI), who will have delegated authority and will be able to commit MOAI as the lead project agency. Apart from the project director, project staff will be recruited from the public or private sectors on a competitive basis in compliance with IFAD guidelines.

C. Planning, monitoring and evaluation, and learning and knowledge management

- 22. The annual workplan and budget, supplemented by activity calendars, will be the key planning documents for the project. They will serve as the instruments for identifying specific targets and activities, establishing management priorities for implementation, forecasting procurement requirements, and facilitating the mobilization of staff and financial resources.
- 23. The monitoring and evaluation system is designed to offer comprehensive and reliable information for results-based management. The system will be participatory and decentralized, and compliant with the Results and Impact Management System (RIMS) framework. It will have a three-tier structure: (i) output monitoring, focusing on physical and financial inputs, activities and outputs; (ii) outcome monitoring, addressing the use of outputs and measurement of benefits at household and village tract levels; and (iii) impact assessment, evaluating impact for the target groups. All data, analysis and reporting will be disaggregated by gender and ethnicity. Considering well-known problems with data availability and quality in Myanmar, a data acquisition plan for the project area will be developed at the outset of implementation.
- 24. The project will use locally adapted RIMS surveys at baseline, midterm and completion as the main quantitative survey tools. Ad hoc surveys, qualitative case studies and thematic reviews will be outsourced to independent institutions to verify results and draw lessons on themes such as food security, cropping patterns, climate resilience; micro-business sustainability, participatory water management, and impact on incomes. An external independent third party (such as a national university or NGO) will be engaged to assess project impact on a periodic basis.
- 25. The project's operational experiences will create valuable knowledge, which will be captured by the PCU and utilized to generate lessons and best practices to be shared with national institutions and partners. The results of project support for implementing sustainable activities for smallholders and the landless, developing alternative cropping patterns, strengthening farmers' knowledge, improving natural resource management, and expanding access to microfinance and rural finance will be widely publicized. Once documented, the project's model of sustainable agricultural development may be scaled up across the central dry zone. The project will share knowledge and experiences with the wider community of development practitioners across Asia through the IFADAsia knowledge management portal.
- 26. The project will establish a rigorous data collection and analysis module, utilizing baseline surveys and cross-sectional and time series indicators to establish a robust

database for the agriculture sector of the central dry zone. This will track the effects and impact of project investments on agricultural productivity, production and cropping patterns, and will inform subsequent efforts to scale up project investments in other parts of the central dry zone.

D. Financial management, procurement and governance

- 27. Project financial management arrangements will ensure that: (i) funds are used for intended purposes in an efficient and cost-effective manner; (ii) disbursement of project funds facilitates rapid implementation of activities; (iii) funds are well managed and flow smoothly; (iv) the project financial statements are prepared in conformity with internationally recognized accounting standards and are submitted to IFAD on a timely basis; (v) a robust flow of reliable information on project activities facilitates accountability, transparency and disclosure; and (vi) project resources and assets are safeguarded.
- 28. As fiduciary risks are rated as high, a number of mitigation methods will be applied: (i) procurement of accounting software and associated MOAI capacity-building; (ii) competitive recruitment of key financial management staff; (iii) preparation of a financial management manual that integrates multi-tier controls; (iv) delegation of authority to the PCU to plan, manage, disburse and control project resources; (v) capacity-building support and oversight by external specialists; (vi) creation of a robust control framework integrating internal audits, independent external audits and social safeguards; and (vii) adoption of a good governance and mutual accountability framework to strengthen accountability and transparency.
- 29. The project will use the imprest fund method for operating the two designated accounts (one for the loan and the other for the grant) which will be maintained in the Central Bank of Myanmar or another bank acceptable to IFAD. Funds will be advanced to the PCU on the basis of the approved annual workplan and budget (AWPB) and procurement plan, updated for actual expenditures. The statement of expenditure thresholds will be defined in the letter to the borrower. The project implementation manual and financial management manual will detail the control framework based on global best practices.
- 30. The external audit shall be carried out in compliance with International Standards on Auditing and IFAD's Guidelines on Project Audits and independent external auditors will be appointed on a timely basis. Audit reports will be furnished to IFAD within six months of the end of the relevant fiscal year.
- 31. The PCU will be responsible and accountable for project procurement to be executed in compliance with IFAD's procurement guidelines. The procurement methods, prior review arrangements, estimated costs and time frames, and risk mitigation measures will be defined in the letter to the borrower and reflected in the procurement plan. The project implementation manual will detail procurement procedures, processes and management arrangements.

E. Supervision

- 32. The project will be directly supervised by IFAD. Supervision and implementation support missions will be conducted every six months in the initial period, and annually thereafter. The Government, through MOAI, will provide both logistical and substantive support to the missions.
- 33. Supervision and implementation support will encompass: (i) fiduciary compliance with attention to legal conditions, financial management, disbursement, procurement and contracting; (ii) supervision focusing on implementation performance, progress towards objectives, investments and outputs, governance and management, targeting and gender mainstreaming; and (iii) implementation support to provide guidance and assistance to the project. Implementation support will incorporate a country programme perspective by introducing a broad view of development investments, influencing policy based on operational experiences,

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developing systems and institutions for poverty reduction, facilitating financial and knowledge partnerships, and generating lessons and best practices.

34. Considering the limited implementation experience in Myanmar, two midterm reviews (MTRs) will be undertaken to assess the progress, achievements, constraints, emerging impact and likely sustainability of project activities and to make recommendations and necessary adjustments for the remaining project period. The MTRs will be carried out jointly by the PCU and IFAD. At the end of the project, a project completion report will be prepared by the Government, with IFAD support, to assess overall project performance.

IV. Project costs, financing, benefits

A. Project costs

35. Total project costs, including duties, taxes and contingencies, are estimated at US\$27.8 million over a six-year project implementation period. Average physical contingencies of 4 per cent and price contingencies of 5 per cent are applied to the base costs of US\$25.5 million. The exchange rate has been set at 975 kyats to one United States dollar, the average rate prevailing at final design, and a constant purchasing power parity exchange rate is assumed.

B. Project financing

36. The project will be financed by an IFAD loan on highly concessional terms of approximately US\$18.7 million (67 per cent of total cost), an IFAD grant of approximately US\$0.8 million (3 per cent), a Government contribution of approximately US\$5.3 million (19 per cent), private-sector resources of approximately US\$2.4 million (9 per cent), and a beneficiary contribution of US\$0.6 million (2 per cent). The Government's contribution covers US\$4.5 million for land development and some base staff salaries, and US\$0.8 million for duties and taxes. The proceeds of the IFAD financing shall not be used to pay taxes.

Table 1 **Components by financiers** (United States dollars)

														LUCAI	
	The Govern	ment	IFAD Lo	ban	IFAD Gr	ant	Private S	ector	RuralH	н	Tota	I		(Excl.	Duties &
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	For. Exch.	Taxes)	Taxes
A. Agricultural Infrastructure Improvements	3 808.4	28.9	8736.2	66.3	283.9	2.2	-	-	341.3	2.6	13 169.8	47.3	4 290.8	8 876.2	2.8
B. Agricultural & Business Services															
1. Investment in Knowledge	775.1	12.9	4 583.4	76.2	357.5	5.9	302.4	5.0	-	-	6018.4	21.6	994.7	4 855.1	168.5
2. Finance for Growth	-	-	3 300.2	58.1	-	-	2 100.0	37.0	280.0	4.9	5 680.2	20.4	3 190.0	2 294.2	196.0
Subtotal	775.1	6.6	7 883.6	67.4	357.5	3.1	2 402.4	20.5	280.0	2.4	11698.6	42.0	4 184.7	7 149.4	364.5
C. Project Coordination	713.1	24.1	2 106.2	71.2	137.1	4.6	-	-	-	-	2 956.4	10.6	773.0	1758.4	425.0
Total project costs	5 296.5	19.0	18 726.0	67.3	778.5	2.8	2 402.4	8.6	621.3	2.2	27 824.8	100.0	9248.5	17 784.0	792.3

														Local	
	The Govern	nment	IFAD Lo	an	IFAD G	irant	Private S	ector	Rural	HH	Total			(Excl.	Duties &
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	For. Exch.	Taxes)	Taxes
1. Works	3 159.1	26.1	8 583.8	71.0			-		341.3	2.8	12 084.2	43.4	3 929.5	8 151.9	2.8
2. Vehicles	383.0	59.7	258.9	40.3			-	-			641.9	2.3	246.3	12.6	383.0
3. Equipment & Naterials	13.0	8.0	149.4	92.0							162.4	0.6	101.6	47.8	13.0
4. Consultancies	23.4	1.0	1 464.9	64.6	778.5	34.3	-	-	-		2 266.9	8.1	958.0	1 285.4	23.4
5. Training	11.2	2.2	472.7	92.4	-		27.8	5.4			511.6	1.8	195.5	302.1	14.(
6. Goods Services & Inputs	177.0	7.4	1 951.1	81.2			274.7	11.4			2 402.9	8.6	260.7	2 025.0	117.1
7.Grants & Subsidies			3 190.0	57.3			2 100.0	37.7	280.0	5.0	5 570.0	20.0	3 190.0	2 184.0	196.0
8. Staff Salaries & Allow ances	593.8	23.0	1 992.7	77.0	-						2 586.5	9.3		2 586.5	
9. Operating Costs	936.0	58.6	662.5	41.4				-	-		1 598.5	5.7	367.0	1 188.6	42.9
Total PROJECT COSTS	5 296.5	19.0	18 726.0	67.3	778.5	2.8	2 402.4	8.6	621.3	2.2	27 824.8	100.0	9 248.5	17 784.0	792.3

Table 2 Indicative disbursement accounts by financiers^{*}

^{*} The final disbursement categories will be decided during negotiations based on IFAD's procedures which will include a maximum of five cost categories for reasons of efficiency.

C. Summary benefit and economic analysis

37. The project will directly benefit about 37,600 households (183,400 people). Of these, approximately 29,250 households (142,720 people) are poor households, with an average per capita income of US\$0.8 per day. They include smallholder households on 10,000 acres of irrigated land selected for development; other smallholders in selected command areas and on associated rainfed land; poor landless microentrepreneurs, particularly in households with unemployed young women and men; and those benefiting from incremental employment opportunities created in agriculture, infrastructure and non-farm sectors. The project's economic internal rate of return (EIRR) is estimated at 27 per cent. Sensitivity analysis shows that the project is robust in the event of delays in flow of benefits or unforeseen cost overruns.

D. Sustainability

38. The sustainability of project investments will be fostered in several ways: (i) access to knowledge: knowledge centres will be governed by communities and managed by trained extension staff; financial mechanisms will be introduced to ensure that operating costs are covered by members to ensure the sustainability of these facilities; (ii) access to markets: upgraded commodity chains and improved equitable contractual agreements with processors and traders will ensure access to markets that will be sustained through underlying business relationships; (iii) access to water: participatory water management arrangements will ensure equitable water distribution and proper operation and maintenance; (iv) access to financial services: sustainable development of microfinance institutions will be promoted for the project area; (v) extension services: use of extension officers trained and equipped by the project will ensure continuity in delivery of extension services.

E. Risk identification and mitigation

39. The project's main risks are related to political risk, land tenure and poor governance. These are mitigated by a mutual accountability framework, a set of assurances to be negotiated with Government, strong capacity-building of MOAI, robust supervision and implementation support by IFAD, and by working closely with partners on policy and operational issues.

V. Corporate considerations

A. Compliance with IFAD policies

40. The project is compliant with relevant IFAD policies, strategies and guidelines. Its goal and objective are aligned with the Strategic Framework 2011-2015 in terms of market-driven smallholder development and rural non-farm business growth. Its targeting strategy is consistent with the IFAD Policy on Targeting in focusing on economically active poor rural women and men in farming and landless households. Its investments in rural economic growth are compliant with the Rural Finance Policy, which promotes inclusive financial systems to improve the access of the rural poor to financial services. Its participatory approach to land consolidation is consistent with the Policy on Improving Access to Land and Tenure Security, which focuses on the principle of free, prior and informed consent. Its environmental impact assessment procedures for infrastructure investments are aligned with the Climate Change Policy in terms of adaptation and mitigation measures. The project is not expected to have any significant negative environmental impact and is classified as environmental risk category B.

B. Alignment and harmonization

41. The project emerges from the priorities articulated in the Government's National Comprehensive Development Plan, the Framework for Economic and Social Reform, and the Poverty Alleviation and Rural Development Action Plan. It is consistent with the United Nations Strategic Framework for Myanmar. Furthermore, it is closely coordinated with the emerging agriculture sector investments of development partners such as the World Bank and the multi-donor Livelihoods and Food Security Trust Fund (LIFT).

C. Innovations and scaling up

- 42. The project is seen by the Government as a pilot to be scaled up across the central dry zone. As such, it is designed to create potential for systematically expanding, replicating, adapting and sustaining successful investments. Through its investment tools, funds and forward-looking policy support, the project will create the pathways, drivers and spaces for scaling up. Investments will be "unbundled" to facilitate operation at scale of core activities.
- 43. Key elements of project design are already being scaled up by important partners. First, in October 2014, the World Bank plans to invest US\$100 million in three locations of the central dry zone (Mandalay, Sagaing, Bago) by scaling up relevant FARM investments, particularly in the areas of irrigation management and advisory services. IFAD and the World Bank are coordinating their respective investments, and the World Bank is considering using the project management and implementation arrangements being set up under FARM. Second, the multi-donor trust fund LIFT is contemplating scaling up the approach and relevant activities of FARM for its new programme – currently under design - for other locations in the central dry zone.
- 44. Key elements of innovation in the Myanmar context include: (i) the participatory approach introduced; (ii) the targeted delivery of technologies and services; (iii) the promotion of climate-smart agricultural technologies; (iv) livelihood diversification, with potential for higher value addition; (v) promotion of landless entrepreneurs' micro-businesses; and (vi) support for adapted rural finance products and services.

D. Policy engagement

45. Policy engagement will take place on two levels. First, the project will contribute to analysis of policy issues related to implementation experiences. It will also foster stakeholder alliances to generate policy proposals, build capacity for policy development and promote policy advocacy within national processes. Specifically,

the project is expected to provide evidence-based policy advice on irrigation development and land consolidation across the central dry zone, as well as on technologies, knowledge resources and financial services in support of poor farming and landless households.

46. Second, the project will enhance IFAD's direct policy engagement with the Government and partners by channelling operational experiences in poverty reduction to the appropriate policy and strategy discussions. These experiences provide unique opportunities to identify policy gaps and formulate policy recommendations on issues affecting the rural poor, and generate the evidence base to inform policy discussions.

VI. Legal instruments and authority

- 47. A financing agreement between the Republic of the Union of Myanmar and IFAD will constitute the legal instrument for extending the proposed financing to the borrower/recipient. A copy of the negotiated financing agreement will be tabled at the session.
- 48. The Republic of the Union of Myanmar is empowered under its laws to receive financing from IFAD.
- 49. I am satisfied that the proposed financing will comply with the Agreement Establishing IFAD and the Policies and Criteria for IFAD Financing.

VII. Recommendation

50. I recommend that the Executive Board approve the proposed financing in terms of the following resolution:

RESOLVED: that the Fund shall provide a loan on highly concessional terms to the Republic of the Union of Myanmar in an amount equivalent to ... special drawing rights (SDR ...), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the Republic of the Union of Myanmar in an amount equivalent to ... special drawing rights (SDR ...) and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

Kanayo F. Nwanze President

Logical framework

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Results Hierarchy	Measure	Source	Assumption
Goal/Development Objective: Economic status of poor rural women and men in the project area improved.	 Child nutrition standards improved [baseline 2010: 31.5% UNICEF] HHs expenditure increased above the poverty line [baseline 2010: 31.6% UNDP] 	UNICEF, UNDP, National Statistics	
Specific Objective: 59 000 households in 5 townships of Nay Pyi Taw Union have higher incomes and improved nutrition	 Net income of farming HHs increased by USD 400/annum in real terms across the whole 112'000 acres (approx. 29 000 HH) Landless HHs average food expenditure increased by USD 20/month 20% shift in relative asset ownership for 2 poorest quintiles (RIMS relative measure) 	RIMS impact survey, Focus groups discussions	Programme successes are replicated, scaled-up Public sector governance is improved
Outcome 1: Land and water resources sustainably managed	 Access to water all year secured for 3,300 HHs Field to roadside haulage costs reduced by 15% Post-harvest losses reduced by 20% for each crop 	HHs surveys, Focus group discussions Comparative data of beneficiaries and control group	Farmers with free crop choice
Output 1.1: 10'000 acres of irrigated land consolidated and improved in 3 schemes	 20 PICs established and block development plans agreed 10'000 acres levelled 340 km of tertiary canals completed 180 km of drainage network completed 200 km of farm roads completed 3'400 small hydraulic structures built 	NGO progress reports, ID/MOAI records, PIC and UNOPS completion of work certificates, GPS and satellite pictures Farmers' grievance records	 NGO recruited to assist in adopting PLUP & FPIC approaches <i>Risks</i>: Lack of skills, equip. for land consolidation Political interference in land consolidation works
Output 1.2: 3 300 farms re-titled and delineated	 3,300 land users' rights re-issued and 3,300 land users' documents signed Earth bunds and PVC turnouts constructed on 3,300 farms to delineate plot boundaries 	SLRD records, Township and village tracts records	<i>Risk</i> : Land confiscation by GoM
Output 1.3: 165 Water Management Organizations functional	 165 Water Users' Groups registered At least 2 members of each WUG trained by project 20 Labour Contracting Societies established Cost recovery scheme developed for each WUG At least 200 HHs accessing hydropower electricity 	WUGs admin. records LCSs admin. records Training documents/data, Service provider/Supplier administrative records	
Outcome 2: Skills of farming and landless HHs enhanced, employment improved, relevant value chains upgraded	 Yield increase by 15% on trade. crops after 3 years At least 3,100 HHs benefit from job opportunities Farmgate price of rice increased by 20% At least 20% of farming HHs adopting high value crops in consolidated land Sale of at least 50% of high value crops on contractual basis 	KCs administrative records, Surveys, SMEs records, Rural businesses records	KCs become focal points for commercial and technical partnerships

Results Hierarchy	Measure	Source	Assumption
Output 2.1: 55 Knowledge centers established and functional	 55 Knowledge centers rehabilitated/constructed 55 extension officers from Ministry of Agriculture and irrigation seconded to project At least one meeting per month per KC with farming HHs, suppliers, buyers, processors and other service providers 	MOAI records, NGO progress report, MOAI work certificates, KCs logbooks/records Input suppliers records Surveys and focus groups	Farmers allowed free crop choice MOAI extension officers remain in project area Input suppliers finance demos
Output 2.2: 4 900 Rural businesses for landless entrepreneurs sustainably implemented	 At least 250 CIGs set up for landless entrepreneurs At least 2 training courses per CIGs At least 4,900 business plans submitted to financial institutions and financed at affordable cost 	NGO progress reports CIGs admin. records MFI records	<i>Risk:</i> No NGO actively engaged to assist landless entrepreneurs in NPT
Output 2.3: Value chains strengthened	 At least 6 value chain analyses undertaken At least 7 processing plants established in project area (1 for rice and 6 for high value crops) At least 20% of project-assisted farming HHs engaged in contract farming 	NGO progress reports, SMEs registration record, SMEs by-laws, SMEs financial statements	SMEs/entrepreneurs interested in contract farming with farming HHs
Outcome 3: Financial environment for creation/expansion of sustainable and profitable rural businesses improved	 At least 5,000 incremental HHs accessed microfinance products in project area Farming HHs' indebtedness down by 50% by PY4 At least 60% of rural businesses and 80% of SMEs operating after 3 years Selected MFI financially sustainable At least 90% of LSCIs financially sustainable 	MFI/NGO records, Commercial bank records, PCU financial statements LSCIs records	Commercial banks and MFIs have resources to lend to beneficiaries Financial institutions are actively targeting FARM villages
Output 3.1: Rural businesses and SMEs accessed sustainable financing	 4,900 landless entrepreneurs financed 7 entrepreneurs financed for processing SMEs USD 1.4 mln disbursed as grants for SMEs and USD 2.1 mln as contribution from entrepreneurs USD 0.84 mln disbursed as grant for rural businesses and USD 0.28 mln as contribution from landless entrepreneurs 	PCU financial statements Commercial banks and MFIs financial statements SMEs and rural businesses financial statements	MFI and commercial banks agree to finance rural businesses and SMEs to complement project grant
Output 3.2: Access to rural finance improved	 Activities of at least 10,000 HHs financed in project area At least 1 MFI/NGO with license operating in project area USD 0.95 mln provided to MFI/NGO as investment grant and/or loan for financing activity PAR < 10% after 3 years 	MFI/NGO progress reports, MFI/NGO financial statements, SMEs financial statements	MFI willing to deepen outreach in NPT <i>Risk:</i> Political interference hindering loan repayments
Output 3.3: Microfinance outreach extended to at least 5000 households	 At least 1 MFI/NGO with license to assist HHs At least 55 Savings and Credit Institutions PAR < 5% One third of SCI leaders are women 	LSCIs financial statements, MFI/NGO financial statements, NGO progress reports,	NGO willing to promote Savings and Credit Institutions <i>Risk:</i> Lack of sufficient capitalization to reach sustainability

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Republic of Union of Myanmar

Fostering Agricultural Revitalization in Myanmar

Addendum

Executive Board — 111^{th} Session Rome, 8-9 April 2014

For: Approval

Fostering Agricultural Revitalization in Myanmar

Addendum

The attention of the Executive Board is drawn to the following addenda and modifications to the President's report on the Fostering Agricultural Revitalization in Myanmar (EB 2014/111/R.9). For ease of reference, the changes to the text of the report are shown in boldface, while underscore indicates deleted text.

Page iv, Financing summary

Amount of IFAD loan:	SDR 12.15 million (equivalent to approximately US\$18.7 million)
Amount of IFAD grant:	SDR 0.51 million (equivalent to approximately US\$0.8 million)

Page 9, paragraph 50

The recommendation should read:

"RESOLVED: that the Fund shall provide a loan on highly concessional terms to the Republic of the Union of Myanmar in an amount equivalent to **twelve million one hundred and fifty thousand** special drawing rights (SDR **12,150,000**), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein.

RESOLVED FURTHER: that the Fund shall provide a grant to the Republic of the Union of Myanmar in an amount equivalent to **five hundred and ten thousand** special drawing rights (SDR **510,000**), and upon such terms and conditions as shall be substantially in accordance with the terms and conditions presented herein."