



Board of Directors

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## Country Operations Business Plan: Cambodia, 2019–2021

Attached for information is a paper on the above subject.

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# Country Operations Business Plan

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September 2018

Cambodia  
2019–2021

This document is being disclosed to the public in accordance with ADB's Public Communications Policy 2011.

Asian Development Bank

## **CURRENCY EQUIVALENTS**

(as of 18 July 2018)

Currency unit	–	riel/s (KR)
KR1.00	=	\$0.00024
\$1.00	=	KR 4,056.95

## **ABBREVIATIONS**

ADB	–	Asian Development Bank
COBP	–	country operation business plan
CPS	–	country partnership strategy
DRR	–	disaster risk reduction
MFF	–	multitranches financing facility
PSM	–	public sector management
TA	–	technical assistance

## **NOTE**

In this report, "\$" refers to United States dollars.

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## **I. CONSISTENCY OF BUSINESS PLAN WITH COUNTRY PARTNERSHIP STRATEGY**

1. The Cambodian economy grew by 6.9% in 2017, slightly less than in the previous year. Cambodia has achieved remarkable economic development since the late 1990s, enjoying an average annual growth rate of 7.7%. This sustained economic progress helped the country attain middle-income status in July 2016. It also helped reduce its poverty rate from 47.8% in 2007 to 13.5% in 2014, although more than 70% of Cambodians still live on less than \$3 a day. Cambodia's manufacturing industry is gradually diversifying away from garment-making into higher value-added manufacturing, such as the production of electronics and auto parts, enabling the country to further integrate into regional value chains. However, this transformation will require ongoing structural reforms; in particular, addressing high electricity and logistics costs and overcoming skills shortages.

2. The country operations business plan (COBP), 2019–2021 is in line with the priorities reflected in the Rectangular Strategy Phase III,<sup>1</sup> National Strategic Development Plan 2014–2018,<sup>2</sup> and the Industrial Development Policy 2015–2025.<sup>3</sup> The country partnership strategy (CPS), 2014–2018 builds on two strategic pillars (deepened rural–urban regional links, and targeted human and social development) and a facilitating crosscutting pillar (enhanced public sector management [PSM]).<sup>4</sup> In the energy sector, the Asian Development Bank (ADB), under the first pillar of the CPS, will increase the scope of its operations by strengthening the power transmission network to ensure increased supply and improved system reliability in the urban growth areas of Phnom Penh and Sihanoukville. The strategic thrust of the CPS, 2014–2018 remains valid for the COBP, 2019–2021. Issuance of the next CPS was postponed to 2019 to ensure alignment with the planning cycle of the new government following the national elections on 29 July 2018. The COBP, 2019–2021 is extending the validity of the CPS, 2014–2018 until the next CPS is formally in place.

3. The proposed country assistance program for 2018–2021 is targeting an increase of the size of programs and projects, while reducing their number to achieve a critical mass of support for priority sectors and subsectors. The country program applies a tailored combination of modalities, i.e., investment projects and policy-based loans in finance and PSM, sector development programs (combination of investment projects and policy-based loans in education and PSM), and multitranche financing facilities (MFFs) in transport; agriculture, natural resources and rural development; and water and other urban and municipal services. The country assistance results areas are in Appendix 1.

## **II. INDICATIVE RESOURCE PARAMETERS**

4. Cambodia, a group A developing member country, is eligible for ADB concessional resources. The indicative concessional resources available for commitment during 2019–2021 are \$802.7 million, including \$39.5 million from the disaster risk reduction (DRR) resources,<sup>5</sup> of which \$26.4 million is from concessional ordinary capital resources lending, and \$13.2 million is from an Asian Development Fund grant. Additional resources of \$88 million from the concessional regional pool will be sought for four regional projects. The final allocation will depend on, among

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<sup>1</sup> Government of Cambodia. 2013. *Rectangular Strategy for Growth, Employment, Equity, and Efficiency Phase III of the Royal Government of Cambodia of the fifth Legislature of the National Assembly*. Phnom Penh.

<sup>2</sup> Government of Cambodia. 2014. *National Strategic Development Plan 2014–2018*. Phnom Penh.

<sup>3</sup> Government of Cambodia. 2015. *Cambodia Industrial Development Policy 2015–2025: Market Orientation and Enabling Environment for Industrial Development*. Phnom Penh.

<sup>4</sup> ADB. 2014. *Country Partnership Strategy: Cambodia, 2014–2018*. Manila.

<sup>5</sup> DRR aims to strengthen disaster resilience and help spur investment. This additional financing will support (i) stand-alone DRR projects, (ii) discrete DRR components of other grant and loan projects, and (iii) the incremental cost of strengthening the disaster resilience of infrastructure investments.

other factors, available resources and the outcome of the country performance assessments. Cofinancing partners include Agence Française de Développement (technical and vocational education and training, urban water and sanitation, and water resource management and irrigation), the Japan International Cooperation Agency (urban water and sanitation, and solar energy), the Export-Import Bank of Korea (rural roads), and the World Bank (urban water and sanitation, and agriculture and natural resources). Funding from other sources, including the regional pool under concessional resources, will be explored. The 2017 debt distress classification of Cambodia was assessed as posing a low risk of debt distress.<sup>6</sup> In accordance with the Concessional Assistance Policy, Cambodia will not receive grants for its country allocation in 2018.<sup>7</sup>

5. The firm lending pipeline (including regional projects) for Cambodia during 2019–2021 totals \$890.3 million, to be funded from concessional capital resources lending, and \$13.2 million from the Asian Development Fund grant. The indicative assistance pipeline for 2019–2021 is in Appendix 2, the program for 2018 in Appendix 3, and a prioritized list of knowledge publications in Appendix 4.

### III. SUMMARY OF CHANGES TO LENDING AND NONLENDING PROGRAMS

6. The lending program in 2018–2020 will include the following adjustments:
- (i) In 2018, moving the Road Network Improvement Project (additional financing) to 2020 and converting to the Integrated Road Network Improvement Project (MFF) (first tranche); advancing the Third Rural Road Improvement Project (\$60 million) from 2020; converting the Tonle Sap Integrated Urban Management Project (MFF) (first tranche, \$70 million) to the Second Urban Environmental Management in the Tonle Sap Basin Project and increasing the amount to \$89 million; renaming the National Solar Park Program for Energy Access Project (\$20 million) the National Solar Park Project, moving it to 2019 and decreasing the amount to \$13.3 million; and adding \$0.5 million cofinancing to the Fourth Greater Mekong Subregion Corridor Towns Development Project (\$80 million).
  - (ii) In 2019, increasing the amount of the Irrigated Agriculture Improvement Project (\$75 million) to \$100 million; renaming the Skills for Competitiveness Development Project (\$60 million) the Skills for Competitiveness Project; renaming the Agriculture Value Chain Infrastructure Investment Project (\$60 million) the Agricultural Value Chain Infrastructure Improvement Project; increasing the amount to \$70 million, and moving it to 2020; renaming the Third Rural Water Supply and Sanitation Services Sector Development Program (\$50 million) the Third Rural Water Supply and Sanitation Services Project; and removing the ASEAN Economic Community Support Program (\$30 million).
  - (iii) In 2020, adding the Water Supply and Sanitation Investment Program (MFF) ([first tranche], \$90 million), and increasing the amount of the Second Decentralized Public Service and Financial Management Program ([subprogram 1], \$30 million) to \$50 million.
7. Technical assistance (TA) for project preparation and implementation, capacity development, and knowledge work will be provided through large regional TA projects or regional transaction TA facilities, with a sector or thematic focus.

<sup>6</sup> International Monetary Fund, 2017. CAM: Staff Report for the 2017 Article IV Consultation. *International Monetary Fund Staff Country Report*. 17/325. Washington, DC.

<sup>7</sup> The proportion of grants for the resource allocations during 2019–2021 will be determined by future annual debt distress classifications in accordance with the Concessional Assistance Policy.

## COUNTRY ASSISTANCE RESULTS AREAS

Key Country Development Outcomes that ADB Contributes to	ADB		
	Key Areas of Assistance	Indicative Resources Available for Commitment in 2019–2021	Changes from Last COBP
<b>1. Agriculture, natural resources, and rural development</b>			
Agriculture productivity enhanced and diversification promoted through support of commercialization (value chain and links)	Agricultural research Extension and farm advisory services Post-harvest facilities and agro-processing Value chain infrastructure and investment Irrigation system development and asset management	Amount: \$259.95 million (COL) Share of COBP envelope: 29%	Water Resources Management (MFF) (first tranche) for \$80.0 million rescheduled for 2021
<b>2. Education</b>			
Improved access to quality and relevant education at the upper secondary level Increased participation in TVET	Systems and policy reform Education infrastructure development Professional development of teachers Curriculum and assessment reform Education and TVET finance Institutional strengthening Vocational training Technical training	Amount: \$60 million (COL) Share of COBP envelope: 7%	None
<b>3. Transport</b>			
Increased movement of heavy goods by road in line with weight regulations, improved safety, and medium- to long-term sustainability of assets	National, provincial, and rural road improvement Road asset management Greater Mekong Subregion road corridor improvement	Amount: \$80 million (COL) Share of COBP envelope: 9%	Road Network Improvement Project (additional financing) for \$25 million moved from 2018 to 2020 and converted to Integrated Road Network Improvement Project (MFF) (first tranche) for \$80



Key Country Development Outcomes that ADB Contributes to	ADB		
	Key Areas of Assistance	Indicative Resources Available for Commitment in 2019–2021	Changes from Last COBP
			million. Third Rural Roads Improvement Project for \$60 million moved from 2020 to 2018
<b>4. Water and other urban infrastructure and services</b>			
All Cambodians have access to safe water supply and improved sanitation by 2025	Urban water supply and sanitation  Urban environment improvement	Amount: \$220.00 million (COL)  Share of COBP envelope: 24%	Two MFFs added: (i) Water Supply and Sanitation Investment Program (first tranche) for \$80 million in 2020 and (ii) Livable Cities Investment Program MFF (first tranche) for \$80 million in 2021
<b>5. Public sector management</b>			
More effective and efficient public financial management with financial accountability and budget policy links  Improved service delivery by subnational administration	Decentralization and devolution  Public expenditure and fiscal management  Capacity development of local government officials  Development of public–private partnerships	Amount: \$110 million (COL)  Share of COBP envelope: 12%	Second Decentralized Public Service and Financial Management Program (subprogram 1) increased from \$30 million to \$50 million  ASEAN Economic Community Support Program of \$30 million removed
<b>6. Finance</b>			
Increased use of more efficient and sustainable financial services by private sector enterprises	Central bank capacity development and payment system  Finance sector policies  Access to finance and financial literacy  Insurance development	Amount: \$80 million (COL)  Share of COBP envelope: 9%	Inclusive Financial Sector Development Program (subprogram 3) for \$40 million rescheduled for 2021
<b>7. Energy</b>			
Greater integration of renewables (particularly solar power) into the grid and	Support solar energy on a pilot basis	Amount: \$93.3 million (COL)	Grid Reinforcement Project for Expanded

Key Country Development Outcomes that ADB Contributes to	ADB		
	Key Areas of Assistance	Indicative Resources Available for Commitment in 2019–2021	Changes from Last COBP
for off-grid applications to adapt to evolving requirements in the energy sector of Cambodia		Share of COBP envelope: 10%	Renewable Energy Generation for \$80 million added in 2021

ADB = Asian Development Bank, COBP = country operations business plan, COL = concessional ordinary capital resources, MFF = multitranches financing facility, TVET = technical and vocational education and training.

Source: Asian Development Bank estimates.

## INDICATIVE ASSISTANCE PIPELINE

Table A2.1: Lending Products, 2019–2021

Project/Program Name <sup>a</sup>	Sector <sup>b</sup>	Poverty Targeting <sup>c</sup>	Strategic Agendas and Drivers of Change <sup>d</sup>	Division	Year of TRTA/PDA	Cost (\$ million)						
						Total <sup>e</sup>	ADB				Gov't	Co-finance <sup>e</sup>
							Regul ar OCR	COL	ADF Grants	Total		
<b>2019 National Firm</b>												
Inclusive Financial Sector Development Program (subprogram 2)	FIN	GI	IEG/GCD/KNS/PAR/PSD/SGE	SEPF	2013	40.0	0.0	40.0	0.0	40.0	0.0	0.0
National Solar Park Project	ENE	GI	IEG/ESG/GCD/KNS/PAR/PSD	SEEN	2017	30.9	0.0	13.3	0.0	13.3	3.6	14.0
Irrigated Agriculture Improvement Project	ANR	GI	IEG/ESG/GCD/GEM	SEER	2017	121.0	0.0	107.8	2.2	110.0	11.0	0.0
Third Rural Water Supply and Sanitation Services Project	WUS	GI	PSD/GEM/IEG/ESG	SEUW	2016	50.0	0.0	45.7	4.3	50.0	0.0	0.0
Skills for Competitiveness	EDU	GI	IEG/GCD/GEM/PAR	SEHS	2016	75.0	0.0	60.0	0.0	60.0	0.0	15.0
<b>Total</b>						<b>316.9</b>	<b>0.0</b>	<b>266.8</b>	<b>6.5</b>	<b>273.3</b>	<b>14.6</b>	<b>29.0</b>
<b>2019 National Standby</b>												
Public–Private Partnership Development	PSM	GI	IEG/PSD	CARM	2012	30.0	0.0	30.0	0.0	30.0	0.0	0.0
Strengthening Public Financial Management (subprogram 2)	PSM	GI	IEG/GCD/KNS/PSD/GEM	CARM	2016	30.0	0.0	30.0	0.0	30.0	0.0	0.0
<b>Total</b>						<b>60.0</b>	<b>0.0</b>	<b>60.0</b>	<b>0.0</b>	<b>60.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Total, National and Regional Firm 2019</b>						<b>316.9</b>	<b>0.0</b>	<b>266.8</b>	<b>6.5</b>	<b>273.3</b>	<b>14.6</b>	<b>29.0</b>
<b>2020 National Firm</b>												
Public–Private Partnership Development	PSM	GI	IEG/PSD	CARM	2012	30.0	0.0	30.0	0.0	30.0	0.0	0.0

[illegible]

Project/Program Name <sup>a</sup>	Sector <sup>b</sup>	Poverty Targeting <sup>c</sup>	Strategic Agendas and Drivers of Change <sup>d</sup>	Division	Year of TRTA/PDA	Cost (\$ million)						
						ADB						
						Total <sup>e</sup>	Regul ar OCR	COL	ADF Grants	Total	Gov't	Co-finance <sup>e</sup>
Inclusive Financial Sector Development Program (subprogram 3)	FIN	GI	IEG/PSD/GC D/GEM	SEPF	2013	40.0	0.0	40.0	0.0	40.0	0.0	0.0
Grid Reinforcement Project for Expanded Renewable Energy Generation	ENE	GI	IEG/ESG/GC D/KNS/PAR/ PSD	SEEN	2018	80.0	0.0	80.0	0.0	80.0	0.0	0.0
Livable Cities Investment Program (MFF) (first tranche)	WUS	GI	IEG/ESG/RC I/GCD/KNS/ PAR/PSD	SEUW	2018	80.0	0.0	80.0	0.0	80.0	0.0	0.0
Water Resources Management (MFF) (first tranche)	ANR	GI	IEG/ESG/GC D/PAR/GEM	SEER	2019	146.0	0.0	75.7	4.3	80.0	0.0	66.0
<b>Total</b>						<b>346.0</b>	<b>0.0</b>	<b>275.7</b>	<b>4.3</b>	<b>280.0</b>	<b>0.0</b>	<b>66.0</b>
<b>2021 National Standby</b>												
Second Decentralized Public Service and Financial Management Program (subprogram 2)	PSM	GI	GCD/GEM	SEPF	2016	50.0	0.0	50.0	0.0	50.0	0.0	0.0
<b>Total</b>						<b>50.0</b>	<b>0.0</b>	<b>50.0</b>	<b>0.0</b>	<b>50.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Total, National and Regional Firm 2021</b>						<b>346.0</b>	<b>0.0</b>	<b>275.7</b>	<b>4.3</b>	<b>280.0</b>	<b>0.0</b>	<b>66.0</b>
<b>Total, National and Regional Firm 2019–2021</b>						<b>1,052.9</b>	<b>0.0</b>	<b>890.3</b>	<b>13.0</b>	<b>903.3</b>	<b>14.6</b>	<b>135.0</b>

ADB = Asian Development Bank; ADF = Asian Development Fund; CARM = Cambodia Resident Mission; COL = concessional OCR lending; Gov't = government; MFF = multitranchise financing facility; OCR = ordinary capital resources; PDA = project design advance; SEEN = Energy Division; SEER = Environment, Natural Resources, & Agriculture Division; SEHS = Human and Social Development Division; SEPF = Public Management, Financial Sector, & Trade Division; SETC = Transport and Communications Division; SEUW = Urban Development and Water Division; TRTA = transaction technical assistance.

<sup>a</sup> Given the provisional nature of the indicative lending program, the composition of lending instruments in the actual loan delivery may change. The lending program includes ADF grants.

<sup>b</sup> Sectors supported by the projects: ANR = agriculture, natural resources, and rural development; EDU = education; ENE = energy; FIN = finance; PSM = public sector management; TRA = transport; WUS = water supply and other urban infrastructure and services.

<sup>c</sup> GI = general intervention.

<sup>d</sup> **Strategic agendas:** IEG = inclusive economic growth, ESG = environmentally sustainable growth, RCI = regional integration. **Drivers of change:** GCD = governance and capacity development, GEM = gender equity and mainstreaming, KNS = knowledge solutions, PAR = partnerships, PSD = private sector development. **Categories of GEM:** EGM = effective gender mainstreaming, SGE = some gender elements.

<sup>e</sup> Potential cofinancing sources may include Agence Française de Développement; the Japan International Cooperation Agency; Export-Import Bank of Korea (KEXIM); Neighbouring Countries Economic Development Cooperation Agency (Thailand); ADB-administered trust funds and Global Fund, including the Green Climate Fund.

Source: Asian Development Bank estimates.

**Table A2.2: Nonlending Products and Services, 2019–2021**

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				
				ADB		Others		Total (\$'000)
				Source	Amount (\$'000)	Source	Amount (\$'000)	
2019								
Support for Human and Social Development in Southeast Asia	HLT, EDU	SEHS	TRTA	TASF	2,000		500	2,500
Preparing Transport Sector Projects in Southeast Asia, phase 2	TRA	SETC	TRTA	TASF	5,000	TBD	1,000	6,000
Support to Public Sector Management in Southeast Asia	PSM	SEPF	KSTA	TASF	3,000		500	3,500
Strengthening Financial Management Systems in Southeast Asia	FIN	SEOD	KSTA	TASF	1,500		0	1,500
Strengthening Procurement Systems in Southeast Asian Developing Member Countries	PSM	SEOD	KSTA	TASF	1,500		0	1,500
Preparing Agriculture, Environment, and Natural Resources Projects in Southeast Asia (additional financing)	ANR	SEER	TRTA	TASF	2,000		2,000	4,000
Knowledge Development Support for Southeast Asia (additional financing)	MUL	SERC	KSTA	TASF	1,500		0	1,500
Enhancing Gender Equality Results in the Southeast Asian Developing Member Countries (additional financing)	MUL	SEHS	KSTA	TASF	1,500		0	1,500
Total					18,000		4,000	22,000
2020								
Southeast Asia Urban Services Facility, phase 2	WUS	SEUW	TRTA	TASF	5,000	TBD	5,000	10,000
Southeast Asia Energy Sector Development: Investment Planning and Capacity Building, phase 2	ENE	SEEN	TRTA	TASF	3,000	TBD	2,000	5,000
Support to the Financial Sector in Southeast Asia	FIN	SEPF	KSTA	TASF	4,000		500	4,500

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				
				ADB		Others		Total (\$'000)
				Source	Amount (\$'000)	Source	Amount (\$'000)	
Greater Mekong Subregion Agriculture and Environment Service Facility (additional financing)	ANR	SEER	TRTA	TASF	2,000	TBD	1,000	3,000
Green and Innovative Finance Initiative for Scaling Up Southeast Asian Infrastructure (additional financing)	FIN	SERC	KSTA	TASF	3,500		0	3,500
Sustaining the Gains of Regional Cooperation in the Greater Mekong Subregion (additional financing)	MUL	SERC	KSTA	TASF	1,500	TBD	1,000	2,500
Strengthening Safeguards Management in Southeast Asia (additional financing)	PSM	SEOD	KSTA	TASF	1,500		0	1,500
<b>Total</b>					<b>20,500</b>		<b>9,500</b>	<b>30,000</b>
<b>2021</b>								
Preparing Agriculture, Environment, and Natural Resources Projects in Southeast Asia, phase 2	ANR	SEER	TRTA	TASF	3,000	TBD	2,000	5,000
Preparing Transport Sector Projects in Southeast Asia, phase 3	TRA	SETC	TRTA	TASF	4,000	TBD	2,000	6,000
Knowledge Development Support for Southeast Asia, phase 2	MUL	SERC	KSTA	TASF	1,500		0	1,500
Support to Public Sector Management in Southeast Asia, phase 2	PSM	SEPF	KSTA	TASF	3,000		500	3,500
Support for Human and Social Development in Southeast Asia (additional financing)	HLT, EDU	SEHS	TRTA	TASF	2,000	TBD	2,000	4,000
Enhancing Effectiveness of Subregional Programs to Advance Regional Cooperation and Integration in Southeast Asia (additional financing)	MUL	SERC	KSTA	TASF	1,000	TBD	1,000	2,000
Strengthening Procurement Systems in Southeast Asian Developing Member Countries (additional financing)	MUL	SEOD	KSTA	TASF	1,500		0	1,500
<b>Total</b>					<b>16,000</b>		<b>7,500</b>	<b>23,500</b>

ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; DMC = developing member country; EDU = education; ENE = energy; FIN = finance; GMS = Greater Mekong Subregion; HLT = health; KSTA = knowledge and support technical assistance; MUL = multisector; PSM = public sector management; SEEN = Energy Division; SEER = Environment, Natural Resources, & Agriculture Division; SEHS = Human and Social Development Division; SEOD = Office of the Director General; SEPF = Public Management, Financial Sector, & Trade Division; SERC = Regional Cooperation and Operations Coordination Division; SETC Transport and Communications Division; SEUW = Urban Development and Water Division; TASF = Technical Assistance Special Fund; TBD = to be determined; TRA = transport; TRTA = transaction technical assistance; WUS = water and other urban infrastructure and services.  
Source: Asian Development Bank estimates.

## ASSISTANCE PROGRAM FOR CURRENT YEAR

Table A3.1: Lending Products, 2018

Project/Program Name <sup>a</sup>	Sector <sup>b</sup>	Poverty Targeting <sup>c</sup>	Strategic Agendas and Drivers of Change <sup>d</sup>	Division	Year of TRTA/ PDA	Cost (\$ million)						
						Total	ADB			Gov't	Co-finance	
							Regular OCR	COL	ADF Grants			Total
<b>National Firm</b>												
Tonle Sap Poverty Reduction and Smallholder Development Project (additional financing)	ANR	GI	IEG/ESG/GCD/PAR	SEER	2016	66.0	0.0	45.7	4.3	50.0	6.0	10.0 <sup>e</sup>
Road Network Improvement Project	TRA	GI	IEG/ESG/RCI/GCD/KNS/PSD	SETC	2016	76.7	0.0	70.0	0.0	70.0	6.7	0.0
Provincial Water and Sanitation Project	WUS	GI	IEG/ESG/GCD/KNS/PSD	SEUW	2016	119.2	0.0	50.0	0.0	50.0	10.5	58.6 <sup>f</sup>
Second Upper Secondary Education Sector Development Program	EDU	GI	IEG/GCD	SEHS	2017	53.5	0.0	50.0	0.0	50.0	3.5	0.0
Third Rural Road Improvement Project	TRA	GI	IEG/ESG/RCI/GCD/KNS/EGM	SETC	-	66.0	0.0	58.5	1.5	60.0	6.0	0.0
Second Urban Environment Management in the Tonle Sap Basin Project	WUS	GI	IEG/ESG/GCD/GEM/KNS	SEUW	2016	97.7	0.0	87.7	1.3	89.0	8.7	0.0
<b>Total</b>						<b>479.1</b>	<b>0.0</b>	<b>361.9</b>	<b>7.1</b>	<b>369.0</b>	<b>41.4</b>	<b>68.6</b>
<b>Regional Firm</b>												
Fourth Greater Mekong Subregion Corridor Towns Development Project	WUS	GI	RCI/IEG/ESG/GEM	SEUW	2016	88.5	0.0	78.5	1.5	80.0	8.0	0.5 <sup>g</sup>
Second Greater Mekong Subregion Tourism Infrastructure for Inclusive Growth Project	MUL	GI	RCI/ESG/PSD/GEM	LRM	2016	32.7	0.0	30.0	0.0	30.0	2.7	0.0



Project/Program Name <sup>a</sup>	Sector <sup>b</sup>	Poverty Targeting <sup>c</sup>	Strategic Agendas and Drivers of Change <sup>d</sup>	Division	Year of TRTA/PDA	Cost (\$ million)						
						ADB						Co-finance
						Total	Regular OCR	COL	ADF Grants	Total	Gov't	
Climate-Friendly Agribusiness Value Chains Sector Project	ANR	GI	RCI/IEG/ESG/GCD/PSD/GEM/KNS/PAR	SEER	2015	136.0	0.0	90.0	0.0	90.0	6.0	40.0 <sup>h</sup>
<b>Total</b>						<b>257.2</b>	<b>0.0</b>	<b>198.5</b>	<b>1.5</b>	<b>200.0</b>	<b>16.7</b>	<b>40.5</b>
<b>National Standby</b>												
Inclusive Financial Sector Development Program (subprogram 2)	FIN	GI	IEG/GCD/KNS/PAR/PSD/SGE	SEPF	2013	40.0	0.0	40.0	0.0	40.0	0.0	0.0
National Solar Park Project	ENE	GI	IEG/ESG/GCD/KNS/PAR/PSD	SEEN	2017	30.9	0.0	13.3	0.0	13.3	3.6	14.0 <sup>i</sup>
<b>Total</b>						<b>70.9</b>	<b>0.0</b>	<b>53.3</b>	<b>0.0</b>	<b>53.3</b>	<b>3.6</b>	<b>14.0</b>
<b>Total, National and Regional Firm 2018</b>						<b>736.2</b>	<b>0.0</b>	<b>560.4</b>	<b>8.6</b>	<b>569.0</b>	<b>58.1</b>	<b>109.1</b>

ADB = Asian Development Bank; ADF = Asian Development Fund; COL = concessional OCR lending; GMS = Greater Mekong Subregion; Gov't = government; LRM = Lao Resident Mission; OCR = ordinary capital resources; PDA = project design advance; SEEN = Energy Division; SEER = Environment, Natural Resources, & Agriculture Division; SEHS = Human and Social Development Division; SEPF = Public Management, Financial Sector, & Trade Division; SETC = Transport and Communications Division; SEUW = Urban Development and Water Division; TRTA = transaction technical assistance.

<sup>a</sup> Given the provisional nature of the indicative lending program, the composition of the lending instruments actually delivered may change. The lending program includes ADF grants. Investment lending accounted for 70% of sovereign lending commitments in the 3-year period of 2015–2017, while conventional policy-based loan was 30%.

<sup>b</sup> Sectors supported by the projects: ANR = agriculture, natural resources, and rural development; EDU = education; ENE = energy; FIN = finance; MUL = multisector; TRA = transport; WUS = water and other urban infrastructure and services.

<sup>c</sup> GI = general intervention.

<sup>d</sup> **Strategic agendas:** IEG = inclusive economic growth, ESG = environmentally sustainable growth, RCI = regional integration. **Drivers of change:** GCD = governance and capacity development, GEM = gender equity and mainstreaming, KNS = knowledge solutions, PAR = partnerships, PSD = private sector development. **Categories of GEM:** EGM = effective gender mainstreaming, SGE = some gender elements.

<sup>e</sup> \$10 million cofinancing from International Fund for Agricultural Development (loan).

<sup>f</sup> \$43.54 million cofinancing from Agence Française de Développement (loan); \$5.09 million from the Asia Investment Facility (grant); \$10 million from the Japan Fund for the Joint Crediting Mechanism (grant).

<sup>g</sup> Republic of Korea e-Asia and Knowledge Partnership Fund.

<sup>h</sup> Green Climate Fund \$30 million grant and \$10 million loan.

<sup>i</sup> Scaling Up Renewable Energy Program \$11 million loan and \$3 million grant.

Source: Asian Development Bank estimates.

Table A3.2: Nonlending Products and Services, 2018

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				
				ADB		Others		Total (\$'000)
				Source	Amount (\$'000)	Source	Amount (\$'000)	
Preparing Transport Sector Projects in Southeast Asia (facility)	TRA	SETC	TRTA	TASF	5,000		0	5,000
Southeast Asia Urban Services Facility (SURF)	WUS	SEUW	TRTA	TASF	4,000	UCCRTF	3,000	8,000
Preparing Agriculture, Environment, and Natural Resources Projects in Southeast Asia (facility)	ANR	SEER	TRTA	TASF	2,000	PRIF	1,000	3,000
						TBD	1,000	3,000
Southeast Asia Energy Sector Development: Investment Planning and Capacity Building Facility	ENE	SEEN	TRTA	TASF	2,000	CEFPF/CTF	1,400	3,400
Strengthening Safeguards Management in Southeast Asia	TRA	SEOD	KSTA	TASF	1,500		0	1,500
Green and Innovative Finance Initiative for Scaling Up Southeast Asian Infrastructure	FIN	SERC	KSTA	TASF	1,500		0	1,500
Greater Mekong Subregion Agriculture and Environment Service Facility	ANR	SEER	KSTA	TASF	1,000	RCIF/PRCF/ DFID	4,000	5,000
Enhancing Effectiveness of Subregional Programs to Advance Regional Cooperation and Integration in Southeast Asia	MUL	SERC	KSTA	TASF	1,000	PRCF	700	1,700
Strengthening Regional Health Cooperation in the Greater Mekong Subregion	HLT	SEHS	KSTA	TASF	500	TBD	930	1,430
Mekong Tourism Innovation	IND	VRM	KSTA		0	DFAT	225	225
Support to the Association of Southeast Asian Nations Economic Community (additional financing)	PSM	SEPF	KSTA	TASF	3,000		0	3,000
Mekong Business Initiative (additional financing)	IND	VRM	KSTA	TASF	500	DFAT	12,000	12,500
<b>Total</b>					<b>22,000</b>		<b>23,255</b>	<b>45,255</b>

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				
				ADB		Others		Total
				Source	Amount (\$'000)	Source	Amount (\$'000)	
Agricultural Value Chain Infrastructure Improvement Project	ANR	SEER	TRTA		0	JFPR/PRITF	2,000	2,000
Supporting Sustainable Integrated Urban Public Transport Development	TRA	SETC	KSTA		0	JFPR	1,500	1,500
<b>Total</b>					<b>0</b>		<b>3,500</b>	<b>3,500</b>

ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; CEFPP = Clean Energy Financing Partnership Facility; CTF = Clean Technology Fund; DFAT = Department of Foreign Affairs and Trade (Australia); DFID = Department for International Development of the United Kingdom; ENE = energy; FIN = finance; JFPR = Japan Fund for Poverty Reduction; HLT = health; IND = industry and trade; KSTA = knowledge and support technical assistance; MUL = multisector; PRCF = People's Republic of China Poverty Reduction and Regional Cooperation Fund; PRIF = Project Readiness Infrastructure Fund; PRITF = Project Readiness Improvement Trust Fund; PSM = public sector management; RCIF = Regional Cooperation and Integration Fund; SEEN = Energy Division; SEER = Environment, Natural Resources, & Agriculture Division; SEHS = Human and Social Development Division; SEOD = Office of the Director General; SEPF = Public Management, Financial Sector, & Trade Division; SERC = Regional Cooperation and Operations Coordination Division; SETC = Transport and Communications Division; SEUW = Urban Development and Water Division; TASF = Technical Assistance Special Fund; TBD = to be determined; TRA = transport; TRTA = transaction technical assistance; UCCRTF = Urban Climate Change Resilience Trust Fund; VRM = Viet Nam Resident Mission; WUS = water and other urban infrastructure and services.

Source: Asian Development Bank estimates.

## INDICATIVE KNOWLEDGE PUBLICATIONS AND EVENTS

Table A4.1: Knowledge Publications and Events for 2019

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Technical Assistance
Asian Development Outlook (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Launch of Asian Development Outlook (Cambodia chapter)	Economics	Press briefing	CARM	Non-TA
Asian Development Outlook Supplement (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Asian Development Outlook Update (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Asian Development Outlook Update Supplement (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Engaging Industry through Sector Skills Councils	Education	Publication	CARM	Non-TA
Technical and Vocational Education and Training Strategic Plan 2019–2023	Education	Publication	CARM	Non-TA
Gender Assessment of Selected Sectors	Public sector management	Publication	CARM	Non-TA
Cambodia Fact Sheet	Economics	Publication	CARM	Non-TA
<b>Total number of publications = 8</b>				
<b>Total number of events = 1</b>				

CARM = Cambodia Resident Mission, TA = technical assistance.

Source: Asian Development Bank.

**Table A4.2: Additional Knowledge Publications and Events Delivered in 2018**

<b>Title of Publication or Event</b>	<b>Subject</b>	<b>Type</b>	<b>Department or Sector Group or Thematic Group</b>	<b>Technical Assistance</b>
Asian Development Outlook (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Launch of Asian Development Outlook (Cambodia chapter)	Economics	Press briefing	CARM	Non-TA
Asian Development Outlook Supplement (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Asian Development Outlook Update (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Asian Development Outlook Update Supplement (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Cambodia Fact Sheet	Economics	Publication	CARM	Non-TA
Fiscal Decentralization Reform in Cambodia: Progress and Opportunities	Finance	Publication	CARM	Non-TA
Update of Country Governance Risk Assessment	Public sector management	Publication	CARM	Non-TA
Cambodia Development Effectiveness Brief	Economics	Publication	CARM	Non-TA
Translation to Khmer: Cambodia's New Technical and Vocational Education and Training Policy Towards Adopting a Skills Development Fund for Cambodia	Education	Publication	CARM	Non-TA
<b>Total number of publications = 9</b>				
<b>Total number of events = 1</b>				

CARM = Cambodia Resident Mission; TA = technical assistance.

Source: Asian Development Bank.

**Table A4.3: Innovation, Advanced Technology, and Pilot Initiatives to be Implemented in 2019**

<b>Item</b>	<b>Nature</b>	<b>Project Number</b>	<b>Sector or Theme</b>	<b>Division</b>
Not applicable				