



Board of Directors

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## Country Operations Business Plan: Cambodia, 2020–2022

Attached for information is a paper on the above subject.

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# Country Operations Business Plan

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November 2019

Cambodia  
2020–2022

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Asian Development Bank

### **CURRENCY EQUIVALENTS**

(as of 25 October 2019)

Currency unit	–	Riel (KR)
KR1.00	=	\$0.00025
\$1.00	=	KR4,060

### **ABBREVIATIONS**

ADB	–	Asian Development Bank
COBP	–	country operation business plan
CPS	–	country partnership strategy
DRR	–	disaster risk reduction
MFF	–	multi-tranche financing facility
PSM	–	public sector management
TA	–	technical assistance

### **NOTE**

In this report, "\$" refers to United States dollars.

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## CONTENTS

	Page
I. CONSISTENCY OF BUSINESS PLAN WITH COUNTRY PARTNERSHIP STRATEGY	1
II. INDICATIVE RESOURCE PARAMETERS	1
APPENDIXES	
1. Country Assistance Results Areas	2
2. List of Linked Documents	4
3. Indicative Assistance Pipeline	5
4. Assistance Program for Current Year	11
5. Indicative Knowledge Publications and Events	15

## **I. CONSISTENCY OF BUSINESS PLAN WITH COUNTRY PARTNERSHIP STRATEGY**

1. This country operations business plan (COBP) is the first COBP of the country partnership strategy (CPS), 2019–2023 of the Asian Development Bank (ADB) with the Royal Government of Cambodia.<sup>1</sup> The lending assistance program for 2020–2022 is in line with the priorities set in the CPS, 2019–2023, and mainly supports four of the seven operational priorities of ADB’s Strategy 2030.<sup>2</sup> It is also aligned with the priorities of the Sixth Legislature of the National Assembly’s Rectangular Strategy IV, 2019–2023. This COBP includes a mix of project loans, policy-based lending for government-led policy reforms, and other financing modalities to support long-term infrastructure programs. The 2018 debt distress classification of Cambodia is low.

2. In 2020–2022 the sovereign lending program will focus on four pillars: (i) accelerate competitiveness and economic diversification; (ii) strengthen human capital and lifelong learning; (iii) foster green, sustainable, and inclusive development; and (iv) improve governance. The sovereign lending program is strongly aligned with ADB’s Strategy 2030 with sector contributions of (i) agriculture, natural resources, and rural development, 22%; (ii) water and other urban infrastructure and services, 20%; (iii) education, 16%; (iv) transport, 15%; (v) public sector management, 12%; (vi) energy, 11%; and (vii) finance, 5%. ADB’s private sector operations will continue to invest in the development of infrastructure and financial products using credit enhancement instruments and public private partnership models, where feasible. The country assistance results areas are shown in Appendix 1. A linked document on portfolio performance indicators is in Appendix 2.

## **II. INDICATIVE RESOURCE PARAMETERS**

3. Cambodia, a group A developing member country, is eligible for ADB concessional ordinary capital resources lending (COL). The indicative COL resources available for commitment during 2020–2022 are \$830.8 million, including \$30 million from the concessional ordinary capital resources disaster risk reduction allocation, \$15 million disaster risk reduction grants and \$44 million from the concessional regional pool. The final allocation will depend on, among other factors, available resources. Cofinancing partners include Agence Française de Développement, European Investment Bank and The Export-Import Bank of Korea. Funding from other ADB sources, including the Strategic Climate Fund and the Hi-level Technology Fund are being sought.

4. The firm lending pipeline (including regional projects) for Cambodia during 2020–2022 totals \$887.7 million to be funded from COL, \$7.7 million from disaster risk reduction grants and \$164.2 million in cofinancing for a total program of \$1,059.2 million. The nonlending pipeline for 2020–2022 will support project preparation and implementation, capacity development, and knowledge work. ADB will provide technical assistance (TA) through large regional TA projects or regional transaction TA facilities, with a sector or thematic focus. The indicative assistance pipeline for 2020–2022 is in Appendix 3, the program for 2019 in Appendix 4, and a prioritized list of knowledge publications in Appendix 5.

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<sup>1</sup> ADB. 2019. *Country Partnership Strategy: Cambodia, 2019–2023—Inclusive Pathways to a Competitive, Digital, and Green Economy*. Manila.

<sup>2</sup> ADB. 2018. *Strategy 2030: Achieving a Prosperous, Inclusive, Resilient, and Sustainable Asia and the Pacific*. Manila

## COUNTRY ASSISTANCE RESULTS AREAS

Key Country Development Outcomes that ADB Contributes to	ADB		
	Key Areas of Assistance	Indicative Resources Available for Commitment in 2020–2022	Changes from Last COBP
<b>1. Agriculture, natural resources, and rural development</b>			
Promoting agriculture and rural development	Agriculture research and application Agro-industry, marketing, and trade Irrigation Rural market infrastructure Integrated natural resource management	Amount: \$193.5 million (COL); \$6.5 million (grants); \$200.0 million (cofinancing)  Share of COBP envelope: 25%	Not Applicable
<b>2. Education</b>			
Strengthening education, science, technology technical training  Improving secondary graduate skills in math and science  Advance women enrolment in upper secondary education and TVET.	Education sector development  Technical and vocational education and training  Upper secondary education	Amount: \$140 million (COL)  Share of COBP envelope: 13%	Not Applicable
<b>3. Transport</b>			
Improving logistics networks and promoting transportation	National, provincial, and rural road improvement  Road asset management  Greater Mekong Subregion road corridor improvement	Amount: \$128.8 million (COL); \$1.2 million (grants); \$30.0 million (cofinancing)  Share of COBP envelope: 15%	Not Applicable
<b>4. Water and other urban infrastructure and services</b>			
Strengthening urban planning and management	Road transport (non-urban)  Multimodal transport  Urban water supply and sanitation  Transport policies and institutional development	Amount: \$180 million (COL); \$40 million (cofinancing)  Share of COBP envelope: 21%	Not Applicable

Key Country Development Outcomes that ADB Contributes to	ADB		
	Key Areas of Assistance	Indicative Resources Available for Commitment in 2020–2022	Changes from Last COBP
<b>5. Public sector management</b>			
Reforming and promoting institutional capacity	Public administration Public expenditure and fiscal management Decentralization	Amount: \$105 million (COL)  Share of COBP envelope: 10%	Not Applicable
<b>6. Finance</b>			
Promoting development in the financial and banking sector  Promoting small and medium-sized enterprise and entrepreneurship	Central banking systems Small and medium enterprise finance and leasing Inclusive finance Insurance and contractual savings Money and capital markets Finance sector development	Amount: \$40 million (COL)  Share of COBP envelope: 4%	Not Applicable
<b>7. Energy</b>			
Promoting energy linkages and ensuring sustainable environment and preparing for climate change	Renewable energy generation – solar Electricity transmission and distribution Energy sector development and institutional reform	Amount: \$100 million (COL); \$34.2 million (cofinancing)  Share of COBP envelope: 13%	Not Applicable

ADB = Asian Development Bank, COBP = country operations business plan, COL = concessional ordinary capital resources.

Source: Asian Development Bank estimates.



**LIST OF LINKED DOCUMENTS**

<http://www.adb.org/Documents/COBP/?id=CAM-2020>

1. Portfolio at a Glance: Cambodia

**INDICATIVE ASSISTANCE PIPELINE**  
**Table A3.1: Lending Products, 2020–2022**

Project/Program Name	Sector	Poverty Targeting	Operational Priority	Division	Year of TRTA/ PDA	Cost (\$ million)						Gov't	Co-finance
						Total	ADB		ADF Grants <sup>a</sup>	Total			
							Regular OCR	COL					
<b>2020 National Firm</b>													
Strengthening Public Financial Management, Subprogram 2 (PBL)	PSM	GI	OP 6	CARM	2016	30.0	0.0	30.0	0.0	30.0	0.0	0.0	
Grid Reinforcement Project	ENE	GI	OP 3	SEEN	2018	134.2	0.0	100.0	0.0	100.0	0.0	34.2 <sup>b</sup>	
Second Decentralized Public Service and Financial Management Program, Subprogram 1 (PBL)	PSM	GI	OP 6	SEPF	2016	30.0	0.0	30.0	0.0	30.0	0.0	0.0	
<b>Total, National Firm 2020</b>						<b>194.2</b>	<b>0.0</b>	<b>160.0</b>	<b>0.0</b>	<b>160.0</b>	<b>0.0</b>	<b>34.2</b>	
<b>2020 Regional Firm</b>													
Agriculture Value Chain Infrastructure Improvement Project	ANR	GI	OP 5	SEER	2018	70.0	0.0	67.8	2.2	70.0	0.0	0.0	
Integrated Road Network Improvement Project, Tranche 1 (MFF)	TRA	GI	OP 7	SETC	2018	80.0	0.0	78.8	1.2	80.0	0.0	0.0	
<b>Total, Regional Firm 2020</b>						<b>150.0</b>	<b>0.0</b>	<b>146.6</b>	<b>3.4</b>	<b>150.0</b>	<b>0.0</b>	<b>0.0</b>	
<b>Total, National and Regional Firm 2020</b>						<b>344.2</b>	<b>0.0</b>	<b>306.6</b>	<b>3.4</b>	<b>310.0</b>	<b>0.0</b>	<b>34.2</b>	
<b>2020 National Standby</b>													
Public Financial Management Project	PSM	GI	OP 6	SEPF	2020	15.0	0.0	15.0	0.0	15.0	0.0	0.0	
Livable Cities Investment Project	WUS	GI	OP 4	SEUW	2018	220.0	0.0	180.0	0.0	180.0	0.0	40.0 <sup>c</sup>	
<b>Total, National Standby 2020</b>						<b>235.0</b>	<b>0.0</b>	<b>195.0</b>	<b>0.0</b>	<b>195.0</b>	<b>0.0</b>	<b>40.0</b>	
<b>2021 National Firm</b>													
Public Financial Management Project	PSM	GI	OP 6	SEPF	2020	15.0	0.0	15.0	0.0	15.0	0.0	0.0	

Project/Program Name	Sector	Poverty Targeting	Operational Priority	Division	Year of TRTA/ PDA	Cost (\$ million)						
						Total	ADB			Gov't	Co-finance	
							Regular OCR	COL	ADF Grants <sup>a</sup>			
Inclusive Coastal Fisheries and Tourism Development Project <sup>d</sup>	ANR	GI	OP 1	SEER	2019	50.0	0.0	50.0	0.0	50.0	0.0	0.0
Science and Technology (Upper Secondary Education) Investment Program, Tranche 1	EDU	GI	OP 1	SEHS	2020	40.0	0.0	40.0	0.0	40.0	0.0	0.0
Inclusive Financial Sector Development Program Subprogram 3 (PBL)	FIN	GI	OP 1	SEPF	2014	40.0	0.0	40.0	0.0	40.0	0.0	0.0
Livable Cities Investment Project	WUS	GI	OP 4	SEUW	2018	210.0	0.0	170.0	0.0	170.0	0.0	40.0 <sup>c</sup>
Total, National Firm 2021						365.0	0.0	325.0	0.0	325.0	0.0	40.0
2021 National Standby												
Second Decentralized Public Service and Financial Management Program Subprogram 2 (PBL)	PSM	GI	OP 6	SEPF	2016	30.0	0.0	30.0	0.0	30.0	0.0	0.0
Total, National Standby 2021						30.0	0.0	30.0	0.0	30.0	0.0	0.0
2021 Regional Standby												
Cross-border Livestock and Value Chains Improvement Project	ANR	GI	OP 5	SEER	2019	75.0	0.0	75.0	0.0	75.0	0.0	0.0
Greater Mekong Subregion Health Care project	HLT	GI	OP 2	SEHS	2020	20.0	0.0	20.0	0.0	20.0	0.0	0.0
Total, Regional Standby 2021						95.0	0.0	95.0	0.0	95.0	0.0	0.0
Total, National and Regional Standby 2021						125.0	0.0	125.0	0.0	125.0	0.0	0.0
2022 National Firm												
Second Decentralized Public Service and Financial Management Program Subprogram 2 (PBL)	PSM	GI	OP 6	SEPF	2019	30.0	0.0	30.0	0.0	30.0	0.0	0.0

						Cost (\$ million)						
						Total	ADB			Gov't	Co-finance	
							Regular OCR	COL	ADF Grants <sup>a</sup>			Total
Project/Program Name	Sector	Poverty Targeting	Operational Priority	Division	Year of TRTA/PDA							
Integrated Water Resources Management Tranche (MFF)1	ANR	GI		SEER	2019	140.0	0.0	75.7	4.3	80.0	0.0	60.0 <sup>d</sup>
Skills for Future Economy Investment Program, Tranche 1 (MFF)	EDU	GI	OP 1	SEHS	2016	100.0	0.0	100.0	0.0	100.0	0.0	0.0
Total, National Firm 2022						270.0	0.0	205.7	4.3	210.0	0.0	60.0
2022 Regional Firm												
Integrated Road Network Improvement Project, Tranche 2 (MFF)	TRA	GI	OP 7	SETC	2020	80.0	0.0	50.0	0.0	50.0	0.0	30.0
Total, Regional Firm 2022						80.0	0.0	50.0	0.0	50.0	0.0	30.0
Total, National and Regional Firm 2022						350.0	0.0	255.7	4.3	260.0	0.0	90.0
2022 National Standby												
Livable Cities Investment Project (Phase 2)	WUS	GI	OP4	SEUW	2018	146.0	0.0	80.0	0.0	80.0	0.0	66.0 <sup>c</sup>
Total, National Standby 2022						146.0	0.0	80.0	0.0	80.0	0.0	66.0
Total, National and Regional Firm, 2020–2022 <sup>e</sup>						1,019.2	0.0	847.3	7.7	855.0	0.0	164.2

ADB = Asian Development Bank; ADF = Asian Development Fund; ANR = agriculture, natural resources, and rural development; CARM = Cambodia Resident Mission; COL = concessional OCR lending; EDU = education; ENE = energy; FIN = finance; GI = general intervention; Gov't = government; HLT = health; MFF = multi-tranche financing facility; OCR = ordinary capital resources; OP1 = addressing remaining poverty and reducing inequalities; OP2 = accelerating progress in gender equality; OP3 = tackling climate change, building climate and disaster resilience, and enhancing environmental sustainability; OP4 = making cities more livable; OP5 = promoting rural development and food security; OP5 = promoting rural development and food security; OP6 = strengthening governance and institutional capacity; and OP7 = fostering regional cooperation and integration; PBL = policy-based lending; PDA = project design advance; PSM = public sector management; SEEN = Energy Division; SEER = Environment, Natural Resources, & Agriculture Division; SEHS = Human and Social Development Division; SEPF = Public Management, Financial Sector, & Trade Division; SETC = Transport and Communications Division; SEUW = Urban Development and Water Division; TRA = transport; TRTA = transaction technical assistance; WUS = water supply and other urban infrastructure and services.

<sup>a</sup> Funding for 'ADF' Grant is from Disaster Risk Reduction Grant.

<sup>b</sup> Cofinancing from European Investment Bank, Export-Import Bank of Korea and the Strategic Climate Fund.

<sup>c</sup> To be confirmed.

<sup>d</sup> Cofinancing from Agence Française de Développement.

<sup>e</sup> Given the provisional nature of the indicative lending program, the composition of lending instruments in the actual delivery may change.

Source: Asian Development Bank estimate.

Table A3.2: Nonlending Products and Services, 2020–2022

Assistance Name <sup>a</sup>	Sector	Division	Assistance Type	Sources of Funding				
				ADB		Others		Total (\$'000)
				Source	Amount (\$'000)	Source	Amount (\$'000)	
<b>2020</b>								
Support for Energy Projects in Southeast Asia	ENE	SEEN	TRTA	TASF	3,000.0	TBC	2,000.0	5,000.0
Southeast Asia Agriculture, Natural Resources, and Rural Development Facility Phase 2	ANR	SEER	TRTA	TASF	2,000.0	TBC	1,000.0	3,000.0
Innovative Finance Solutions in Southeast Asia	FIN	SEOD	KSTA	TASF	2,000.0	TBC	2,000.0	4,000.0
Strengthening Safeguards Management in Southeast Asia (Additional Financing)	ANR, ENE	SEOD	KSTA	TASF	1,500.0		0.0	1,500.0
Support for Public Management, Financial Sector, & Trade Projects in Southeast Asia Phase 2	PFM	SEPF	TRTA	TASF	3,500.0		0.0	3,500.0
Enhancing Effectiveness of Subregional Programs to Advance Regional Cooperation and Integration in Southeast Asia	IND	SERC	KSTA	TASF	1,500.0	RCIF	500.0	2,000.0
Sustaining the Gains of Regional Cooperation in the Greater Mekong Subregion (Additional Financing)	IND	SERC	KSTA	TASF	1,500.0	RCIF	500.0	2,000.0
Support to Transport Sector Projects in Southeast Asia Phase 2 (Additional Financing)	TRA	SETC	TRTA	TASF	2,000.0		0.0	2,000.0
Southeast Asia Alternative Instruments for Lending (SAIL) Facility	FIN	SEUW	TRTA	TASF	5,000.0	TBC	5,000.0	10,000.0
<b>Total</b>					<b>22,000.0</b>		<b>11,000.0</b>	<b>33,000.0</b>
<b>2021</b>								
Southeast Asia Agriculture, Natural Resources, and Rural Development Facility Phase 2 (Additional Financing)	ANR	SEER	TRTA	TASF	3,000.0		0.0	3,000.0
Support for Human and Social Development in Southeast Asia (Additional Financing)	EDU	SEHS	TRTA	TASF	2,000.0	TBC	2,000.0	4,000.0
Strengthening Procurement Systems in Southeast Asia	ANR, ENE, TRA	SEOD	KSTA	TASF	1,500.0		0.0	1,500.0

Assistance Name <sup>a</sup>	Sector	Division	Assistance Type	Sources of Funding				Total (\$'000)
				ADB		Others		
				Source	Amount (\$'000)	Source	Amount (\$'000)	
Support for Public Management, Financial Sector, & Trade Projects in Southeast Asia		SEPF	TRTA	TASF	3,500.0		0.0	3,500.0
Supporting Trade Facilitation in Southeast Asia (Additional Financing)	IND	SEPF	KSTA		0.0	JFPR	1,000.0	1,000.0
Enhancing Effectiveness of Subregional Programs to Advance Regional Cooperation and Integration in Southeast Asia, Phase 2	IND	SERC	KSTA	TASF	1,000.0	e-Korea	500.0	1,500.0
Knowledge Development Support for Southeast Asia Phase 2	FIN, PSM	SERC	KSTA	TASF	1,500.0		0.0	1,500.0
Green and Innovative Finance Initiative for Scaling-Up Southeast Asian Infrastructure Phase 2	FIN	SERC	TRTA	TASF	3,000.0		0.0	3,000.0
Support for Transport Sector Projects in Southeast Asia Phase 3	TRA	SETC	TRTA	TASF	4,000.0		0.0	4,000.0
Southeast Asia Urban Services Facility (SURF) (Additional Financing)	WUS	SEUW	TRTA	TASF	5,000.0	TBC	5,000.0	10,000.0
<b>Total</b>					<b>24,500.0</b>		<b>8,500.0</b>	<b>33,000.0</b>
<b>2022</b>								
Support for Energy Projects in Southeast Asia (Additional Financing)	ENE ANR, ENE, TRA, WUS	SEEN			3,000.0		0.0	3,000.0
Mainstreaming Gender Equality in Southeast Asia Projects	ANE, TRA, WUS	SEHS			1,500.0		0.0	1,500.0
Strengthening Safeguards Management in Southeast Asia Phase 2	ANE, TRA, WUS	SEOD			2,000.0		0.0	2,000.0
Innovative Finance Solutions in Southeast Asia Phase 2	FIN	SEOD			3,000.0		0.0	3,000.0
Support to Public Management, Financial Sector, & Trade Projects in Southeast Asia (Phase 3)	PSM	SEPF			3,500.0		0.0	3,500.0
Sustaining the Gains of Regional Cooperation in the Greater Mekong Subregion (Additional Financing)	IND	SERC			1,500.0	RCIF	500.0	2,000.0

Assistance Name <sup>a</sup>	Sector	Division	Assistance Type	Sources of Funding			
				ADB		Others	
				Source	Amount (\$'000)	Source	Amount (\$'000)
Support for Transport Sector Projects in Southeast Asia Phase 3 (Additional Financing)	TRA	SETC			2,000.0		0.0
Southeast Asia Alternative Instruments for Lending (SAIL) Facility (Additional Financing)	FIN	SEUW			5,000.0	TBC	5,000.0
<b>Total</b>					<b>21,500.0</b>		<b>5,500.0</b>
							<b>27,000.0</b>

ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; EDU = education; e-Korea = Korea e-Asia and knowledge partnership fund; ENE = energy; FIN = finance; IND = industry and trade; JFPR = Japan fund for poverty reduction; KSTA = knowledge and support technical assistance; PFM = public financial management; PSM = public sector management; RCIF = regional cooperation and integration fund; SEEN = Energy Division; SEER = Environment, Natural Resources, & Agriculture Division; SEHS = Human and Social Development Division; SEOD = Office of the Director General; SEPF = Public Management, Financial Sector, & Trade Division; SERC = Regional Cooperation and Operations Coordination Division; SETC Transport and Communications Division; SEUW = Urban Development and Water Division; TASF = Technical Assistance Special Fund; TBC = to be confirmed; TRA = transport; TRTA = transaction technical assistance; WUS = water and other urban infrastructure and services.

<sup>a</sup> The regional nonlending products and services include Cambodia as well as other developing member countries in the Southeast Asia region.

Source: Asian Development Bank estimates.

**ASSISTANCE PROGRAM FOR CURRENT YEAR**  
**Table A4.1: Lending Products, 2019**

Project/Program Name	Sector	Poverty Targeting	Operational Priorities	Division	Year of TRTA/PDA	Cost (\$ million)						
						ADB						
						Total	Regular OCR	COL	ADF Grants	Total	Gov't	Co-finance
<b>2019 National Firm</b>												
Inclusive Financial Sector Development Program Subprogram 2 (PBL)	FIN	GI	OP 1	SEPF	2013	40.0	0.0	40.0	0.0	40.0	0.0	0.0
Irrigated Agriculture Improvement Project <sup>a</sup>	ANR	GI	OP 5	SEER	2017	126.4	0.0	114.8	2.2	117.2	5.7	1.6
National Solar Park Project <sup>b</sup>	ENE	GI	OP 3	SEEN	2017	26.7	0.0	7.6	0.0	7.6	5.1	14.0
Skills for Competitiveness Project <sup>c</sup>	EDU	GI	OP 1	SEHS	2016	79.0	0.0	60.0	0.0	60.0	0.0	19.9
Third Rural Water Supply and Sanitation Services Sector Development Program <sup>d</sup>	WUS	GI	OP 1	SEUW	2016	51.0	0.0	36.8	4.4	50.0	0.0	1.0
<b>Total, National Firm 2019<sup>e</sup></b>						<b>313.1</b>	<b>0.0</b>	<b>259.2</b>	<b>6.6</b>	<b>265.8</b>	<b>10.8</b>	<b>36.5</b>
<b>2019 National Standby</b>												
Strengthening Public Financial Management, Subprogram 2 (PBL)	PSM	GI	OP 6	CARM	2016	30.0	0.0	30.0	0.0	30.0	0.0	0.0
<b>Total, National Standby 2019</b>						<b>30.0</b>	<b>0.0</b>	<b>30.0</b>	<b>0.0</b>	<b>30.0</b>	<b>0.0</b>	<b>0.0</b>

ADB = Asian Development Bank; ADF = Asian Development Fund; ANR = agriculture, natural resources, and rural development; CARM = Cambodia Resident Mission; COL = concessional OCR lending; EDU = education; ENE = energy; FIN = finance; GI = general intervention; Gov't = government; OCR = ordinary capital resources; OP1 = addressing remaining poverty and reducing inequalities; OP3 = tackling climate change, building climate and disaster resilience, and enhancing environmental sustainability; OP5 = promoting rural development and food security; OP6 = strengthening governance and institutional capacity; PBL = policy-based lending; PDA = project design advance; PSM = public sector management; SEEN = Energy Division; SEER = Environment, Natural Resources, & Agriculture Division; SEHS = Human and Social Development Division; SEPF = Public Management, Financial Sector, & Trade Division; SEUW = Urban Development and Water Division; TRTA = transaction technical assistance; WUS = water supply and other urban infrastructure and services.

<sup>a</sup> Disaster Risk Reduction Grant, Cofinancing from High-Level Technology Fund.

<sup>b</sup> Cofinancing from the Strategic Climate Fund, \$3 million grant and \$11 million loan.

<sup>c</sup> Cofinancing from Agence Française de Développement.



<sup>d</sup> COL \$38.83 million, Disaster Risk Reduction Loan \$8.78 million, Disaster Risk Reduction Grant \$4.4 million, High level Technology Grant \$1 million.

<sup>e</sup>. Given the provisional nature of the indicative lending program, the composition of lending instruments in the actual delivery may change.

Source: Asian Development Bank estimates.

Table A4.2: Nonlending Products and Services, 2019

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				
				ADB		Others		
				Source	Amount (\$'000)	Source	Amount (\$'000)	Total (\$'000)
Promoting an Inter-Connected, Inclusive and Resilient ASEAN Capital Market	FIN	SEPF	KSTA		0.0	ICFF	1,500.0	1,500.0
Connecting the Railways of the Greater Mekong Subregion Phase 2	TRA	SETC	TRTA		0.0	PRCF	500.0	500.0
Enhancing Gender Equality Results in the Southeast Asian Developing Member Countries (Phase 2)	ANR, ENE, TRA	SEHS	KSTA	TASF	1,500.0		0.0	1,500.0
GMS Climate Change and Environmental Sustainability Program	ANR	SEER	KSTA	TASF	1,500.0	CCF, NDF, GEF, HLT	8,500.0	10,000.0
GMS Sustainable Agriculture and Food Security Program	ANR	SEER	KSTA	TASF	1,500.0	CCF, NDF, ARTCF, HLT	8,500.0	10,000.0
Green and Innovative Finance Initiative for Scaling Up Southeast Asian Infrastructure (Additional Financing)	FIN	SERC	KSTA	TASF	1,000.0	FSDPSF	500.0	1,500.0
Improving Road Safety for Sustainable Development in ASEAN	TRA	SETC	TRTA		0.0	Japan	2,000.0	2,000.0
Knowledge Development Support for Southeast Asia (Additional Financing)	ANR ENE, TRA	SERC	KSTA	TASF	1,500.0		0.0	1,500.0
Southeast Asia Agriculture, Natural Resources, and Rural Development Facility (Additional Financing)	ANR	SEER	TRTA	TASF	2,500.0		0.0	2,500.0
Preparing Transport Sector Projects in Southeast Asia, Phase 2	TRA	SETC	TRTA	TASF	3,000.0		0.0	3,000.0
Southeast Asia Energy Sector Development: Investment Planning and Capacity Building Facility (Additional Financing)	ENE	SEEN	TRTA	TASF	2,000.0	TBD	1,700.0	3,700.0
Southeast Asia Public Management, Financial Sector, and Trade Policy Facility	PSM	SEPF	KSTA	TASF	3,000.0		0.0	3,000.0
Southeast Asia Urban Services Facility (Additional Financing)	WUS	SEUW	TRTA	TASF	0.0	AASCTF	10,000.0	10,000.0
Support for Human and Social Development in Southeast Asia	HLT, EDU	SEHS	TRTA	TASF	3,000.0		0.0	3,000.0
<b>Total</b>					<b>20,500.0</b>		<b>33,200.0</b>	<b>53,700.0</b>

AASCTF = ASEAN Australia smart cities trust fund ; ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; ARTCF = United Kingdom fund for Asia regional trade and connectivity; ASEAN =Association of Southeast Asian Nations; CCF =climate change fund; EDU = education; ENE = energy; FIN = finance; FSDPSF = financial sector development partnership fund; GEF = global environment facility; GMS = Greater Mekong Subregion; HLT = health;

HLTF = high-level technology fund; ICFF = investment climate facilitation fund; KSTA = knowledge and support technical assistance; NDF = Nordic development fund; PRCF = People's Republic of China Poverty Reduction and Regional Cooperation Fund; PSM = public sector management; SEEN = Energy Division; SEER = Environment, Natural Resources, & Agriculture Division; SEHS = Human and Social Development Division; SEPF = Public Management, Financial Sector, & Trade Division; SERC = Regional Cooperation and Operations Coordination Division; SETC = Transport and Communications Division; SEUW = Urban Development and Water Division; TASF = Technical Assistance Special Fund; TBD = to be determined; TRA = transport; TRTA = transaction technical assistance; WUS = water and other urban infrastructure and services.

Source: Asian Development Bank estimates.

# INDICATIVE KNOWLEDGE PUBLICATIONS AND EVENTS

**Table A5.1: Knowledge Publications and Events for 2020**

<b>Title of Publication or Event</b>	<b>Subject</b>	<b>Type</b>	<b>Department or Sector Group or Thematic Group</b>	<b>Funding Source</b>
Cambodia's property tax reform	Economics	Technical Study Report	CARM/SDCC	Non-TA
High-level Seminar with Government	Economics / development issues	Seminar	CARM	Non-TA
Power Development Plan (updated)	Energy	Technical Study Report	SEEN	TA
<b>Total number of publications = 2</b> <b>Total number of events = 1</b>				

CARM = Cambodia Resident Mission, SDCC = Sustainable Development and Climate Change Department, SEEN = Energy Division, TA = technical assistance.

Source: Asian Development Bank.

**Table A5.2: Additional Knowledge Publications and Events Delivered in 2019**

<b>Title of Publication or Event</b>	<b>Subject</b>	<b>Type</b>	<b>Department or Sector Group or Thematic Group</b>	<b>Funding Source</b>
Asian Development Outlook (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Launch of Asian Development Outlook (Cambodia chapter)	Economics	Press briefing	CARM	Non-TA
Asian Development Outlook Roadshow	Economics	Public Roadshow	CARM	Non-TA
Asian Development Outlook Supplement (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Asian Development Outlook Update (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Asian Development Outlook Update Supplement (Cambodia chapter)	Economics	Publication	CARM	Non-TA
Cambodia Fact Sheet	Economics	Publication	CARM	Non-TA
Sector Skills Councils	Skills	Policy brief	CARM	Non-TA
Cambodia Development Effectiveness Brief	Development	Publication	CARM	Non-TA
Translation of Cambodia Development Effectiveness Brief	Development	Publication	CARM	
Update of Country Governance Risk Assessment	Governance	Technical Study Report	CARM	Non-TA
CPS 2019-2023	Economics	Publication	CARM	TA
Launch of CPS 2019-2023	Economics	Press briefing	CARM	Non-TA
Growing Cambodia: Study on Economic Diversification	Economics	Publication	CARM	Non-TA
High-level Seminar with Government	Economics / development issues	Seminar	CARM	TA
Press tour	Economics / rural development / livelihoods	Press tour	CARM	Non-TA
Characterizing Water Supply and Demand in Cambodia's River Basin	Water	Publication	SEER	TA
<b>Total number of publications = 11</b>				
<b>Total number of events = 7</b>				

CARM = Cambodia Resident Mission; CPS = country partnership strategy; SEER = Southeast Asia Department, Environment, Natural Resources & Agriculture Division; TA = technical assistance.  
Source: Asian Development Bank.

**Table A5.3: Innovation, Advanced Technology, and Pilot Initiatives to be Implemented in 2020**

<b>Item</b>	<b>Nature</b>	<b>Project Number</b>	<b>Sector or Theme</b>	<b>Division</b>
Digital – ID for better targeting of social programs	TCH	TBD	PSM	CARM/SDCC
Women's Leadership & Entrepreneurship for 4IR	INO	TBD	ICT	CARM/PSOD
Community Driven Development (CDD) – 100 Villages	PLT	TBD	WUS	SEEN

CARM = Cambodia Resident Mission, ICT = information and communication technology, ID = identification; INO = innovation, PLT = pilot initiative, PSM = public sector management, PSOD = Private Sector Operations Department, SDCC = Sustainable Development and Climate Change Department, SEEN = Energy Division, TBD = to be determined, TCH = advanced technology, WUS = Water and other urban infrastructure and services, 4IR = fourth industrial revolution.

Source: Asian Development Bank.